

EMERGING EMERGING

EORUM

Agenda

- Introductions
- Grid Mod History
- Lessons Learned
- Stage Gate Process
- Digital Estimation Powercompass





Introductions



DANIEL MILLER Electrical Engineer Burns & McDonnell



Caroline Vaughan Sr. Project Manager Entergy



SANTOSH BHADULE Section Manager - Technology 1898 & Co. part of Burns & McDonnell



Mylan Perrin Grid Modernization Engineer Entergy



Utility Strategy: Grow, Modernize and Transform

Same business model... an evolving operating model Grow our utility business...

- Investment opportunities for the benefit of our customers
- Develop innovative products and services
- Execute modernizing and transformative projects
- Regulatory engagement and regulatory constructs



With regulatory support for effective recovery



Entergy's Opportunity to Grid Modernization

The needs and preferences of electric customers across the county, including Entergy's, are evolving to place greater emphasis on hyper-reliability, access to information, local sustainable generation, greater energy efficiency, etc.

For Entergy to meet these evolving customer needs, we must address the aging asset fleet with enhanced asset health awareness and renewal investment.



Aged Assets

& Systems

Evolving

Customer

Demands

In addition to addressing asset age and health, new technologies are now mature and available to help meet these customer needs and further reduction in risk exposure, increase operational efficiencies and enable new products and services.

Grid Modernization





Entergy's journey to Grid Modernization



EMERGING LEADERS

FORUM

Modernization of assets

BURNS MSDONNELL

• Devices and sensors for grid intelligence

Grid Modernization Engineering Study (GMES)

Partnered with Burns and McDonnell (2015)

Objectives of Grid Study

Translate thesis into specific, prioritized projects to pursue

- Evaluate representative set of assets for potential projects
- Prioritize based on benefits
- Develop detailed scope of work, including expected capital budget
- Draw a line on the sand Grid Mod Standards

Link projects to specific quantified benefits, including:

- O&M savings; operational excellence
- Reliability (SAIDI/SAIFI) improvement
- Fuel consumption optimization
- Enablement of future technologies

Support internal approvals packaging and regulatory filings, as needed

- Robust plan & benefits case to build internal approvals package
- Support development of regulatory strategy by OpCo

Grid Study Deliverables

Phase I: Define Engineering Standards, identify representative circuits, and complete pilot analytics
Phase II: Perform circuit level Engineering analysis across identified representative circuits, synthesize results into prioritized, and state executable plan

Phase III: Support regulatory and internal approvals and institutionalize process and tools EMIERGING LEADERS

EORU



Setting Standards for the Future Drawing a line in the sand to make a change for the future

Simplified Materials	 Greater buying power Ease of installation Consistency across Entergy system 	
Distribution Automation	 Communication and visibility to field equipment Faster restoration times Minimize customer exposure Utilize new technology for future IRP use cases 	
Legacy Guidance	 Set a point of no return to require rebuild to new standard Simplified maintain vs upgrade criteria 	EQUIPMENT
2 Way Power Flow	 Increased line capacity by lowering conductor rating guidelines Enabling self-heling networks Support distributed generation and dynamic switching 	POLES:
Line Routing	 Establish best practices to minimize vegetation and back lot maintenance Single circuit construction No transmission under build 	
		MERGING LEADERS

CONDUCTOR:

FORUM

BURNS MSDONNELL

Develop Projects and Refined Business Cases

Grid Modernization Strategy

BURNS MSDONNELL®

Grid Study



What is a Guild?

BURNS MSDONNELL®

Guild= Group/ family of circuits that are in a close proximity geographically and/or share switchable connections with each other. They work together to serve a geographical group of customers.



...One Holistic Project for each Circuit Family



Guild Pilot Program- Execution

Lesson's Learned- The need of a Stage Gate Process

Benefits



BURNS MSDONNELL®

Lesson's Learned

- Project refinement... the how to build those projects
- Large capital project organization to execute ---> DPME&C these projects
- A formalized process and governance to drive consistency and certainty throughout the life cycle of each project

DPD

What is the Stage Gate Process?

Overview

The Stage Gate Process (SGP) is the primary *process* used for the *execution of Distribution projects* within DPM&C.

• It is a project delivery system that drives *consistency* and *certainty* in project deliverables, activities and outcomes.

Purpose

To standardize the *planning, preparation, and execution* of Distribution projects in DPM&C and provide project teams with the necessary deliverable requirements and activities that must be performed throughout a project's lifecycle.

• In addition to providing guidance and structure, it highlights how a project transitions from one stage to the next between different project stakeholders.

What Does It Look Like?

The SGP is an eight-stage project delivery system – which goes from project initiation through closeout – listing specific deliverables and activities that should be accomplished at each stage across standard Project Management components:

• Segmentation, Project Plans, GOES, Scheduling, Estimating & Cost Control, Risk Management, WBS, Scope & Change, Reporting, Procurement & Contracting, Engineering, Construction, Start-up & Operations, ROW / Environmental



Stage 1 – Business Case Justification

Objective

• To determine the feasibility of the project options and select the option that best addresses the need.

Responsible Stakeholder Group

Distribution Asset Planning

Deliverables/Requirement List

- Class 5 Cost Estimate*
- Scope Map*
- Business Risks*
- Target ISD Date*
- Segmentation Matrix
- Project Business Case*

- GOES Template
- Peer Review
- Portfolio Log

*Signifies deliverables or requirements that are updated or adjusted based on development of the scope and project progression.



Stage 2 – Project Scope Refinement

Objective

• To refine the scope of the option that best achieves the business need.

Responsible Stakeholder Group

Distribution Project Development

Deliverables/Requirement List

- Class 4 Cost Estimate*
- WO Breakdown
- Scope Map*
- Project Scoping Plan
- Initial FP requests for Stage 3 funds
- Preliminary Site
- Engineering Review
- Level 1 Schedule (Target ISD Date)

- Long lead Item Risks
- ROW/Vegetation Risks
- Environmental/Permitting Risks
- Segmentation Matrix*
- Project Business Case*
- GOES Template*
- Peer Review
- Portfolio Log

*Signifies deliverables or requirements that are updated or adjusted based on development of the scope and project progression.



Mylan Perrin

Santosh Bhadule

EMERGING LEADERS

FORUM



MAJOR COMPONENTS

- Configuration and Setup
- Estimation
- Leadership view & Analysis
- Resource Allocation
- Cash flow







BURNS MSDONNELL



CONFIGURATION / SETUP	GENERIC	ONE TIME SETUP	ROLES AND PERMISSION
-----------------------	---------	----------------	----------------------



BURNS MSDONNELL®

POWER COMPASS " 🔅) Nou		n 🔶 🔶 mper103@en
© Clear Filters		Dashboard	ł
Search	New Project		
My Projects Conly Show My Projects Hide My Projects Stage Stage Stage 1	Sort By: Name AC21-006B Build 336AI tie down Hwy 33 to N0	103 Rev. 1	a,
Stage 2. Stage 3 Actuals Status In Progress Auging Approval Project Completed	 Copy Project Iview Project Details ★ Go To Summary Add Jobs Manage Documents 	Stage 1 Stage 2 Stage 3	Version History: Rev. 1 Cost Summary Components Summary Construction \$622,591.32 Design \$70,155.74 Materials & Supply \$230,494.88
Completed Date Start Date		Account of	Project \$106,205.03 Distribution 3 Management & Automation Oversight - Fuse Switch Install 3
	Call Show Jobs		
End Date	CN21-008A_ETI_Conroe_Walden_562WD, 564WD	D-\$G2	
	Copy Project	Stage 1	Version History: Original
	 ☑ View Project Details ≁ Go To Summary Q Add Jobs ☑ Manage Documents 	Stage 2	Cost Summary Construction \$468,41.43 Coordination Study 82 Design \$79,155.01 & Device Materials & Supply \$258,394,80 Programming
		Actuals	Project \$68,869.08 Disconnect Switch 1 Management & Install

CONFIGURATION /	SETUP	GENERIC	ONE TIME SETUP	ROLES AND F	PERMISSION
	Name*	POWER COMPLES			n ^o Admin Toola 🌋 maar 101 (Kenteray
Role Management	DPD Project Manager	TOWEN DOMINOS			
+ Add Role	Access	Role Manage	ement		
Name	▼ Group: Admin	+ Add Bole			
Planning Engineer	Global Settings				
DPD Project Manager	Leadership View	Name			
Portfolio Manager/ Leadership	User/Role Settings	Planning Engineer		🖍 Edit f 🗊 Delete	
Project Sponsor	▼ Group: Global	Maximo Design Representative		🖉 Edit 🗊 Delete	
Tool Maintenance	Read-only				
Design Manager	 Group: Stage 	Portfolio Manager/ Leadership		Zedit 🔲 Delete	
Actuals Manager	Actual Approval	Planning Manager		🖍 Edit 🛛 🏛 Delete	
Execution Representative	Actual Write	Actuals Manager		🖋 Edit 🏾 🏛 Delete	
DPD Lead PM	Always Edit Team Members	Senior Project Manager		🖉 Edit 🗍 Delete	
DPD Engineer	Project Initiator	Senior Project Manager		- Edit - Delete	
H < 1 2 · H	Stage 0 Write	Master		🖍 Edit 🗊 Delete	
	Stage 1 Approval	DPD Manager		🖋 Edit 🛛 🏛 Delete	
	Stage 1 Write	DPD Project Manager		🖉 Edit 🏥 Delete	
	Stage 2 Approval				
	Stage 2 Write	App Admin		Zedit 🛄 Delete	
© 2021 - 1898 & Co Privacy	Stage 3 Approval	H H 1 2 F H			1 - 10 of 15 items
	Ctage 2 Minite				

CONFIGURATION, NOT CUSTOMIZATION

POWER COMPASS, 🤤						† #	ıdmin Tools 💄 mper103@entergy.com	POWER COMPASS "	ə etergi						🔒 🤣 Admin To	ools 📩 mper103@entergy
		Global Set	tings - Cashf	low Allocati	ons					Global S	ettings - R	lesource Alle	ocations			
Team Member Function Rates Positions	Project Types: PSX405	•	+ Add Project Type	🛢 Delete Pr	roject Type			Team Member Function Rates Positions	Project Types PSX405	•	+ Add Project Typ	ie 🛛	1 Delete Project Type			
Component Summaries Cost Categories		Reso	urce allocation for proje	t type PSK405				Component Summaries			Resource allocation f	for project type PSK405				
Cost Classifications	Cost Class Item	Stage 3	Stage 4	Stage 5	Stage 6	Stage 7		Cost Categories Cost Classifications	Position	Stage 3	Stage 4	Stage 5	Stage 6	Stage 7	# FTE	
Parts Cost Class Items	Construction	0%	0%	100%	0%	0%	🖉 Edit	Parts	Project Mgmt - PM	10%	20%	20%	5%	5%	1	🖉 Edit
Cost Types	Design	15%	85%	0%	0%	0%	🖉 Edit	Cost Class Items Cost Types	Project Mamt Construction Engineer	10%	25%	50%	5%	5%	1	🖊 Edit
Cashflow Allocations Project Management & Oversight Resource	Environmental	50%	5%	45%	0%	0%	🖉 Edit	Cashflow Allocations	Design - Engineer	10%	10%	10%	0%	0%	1	✓ Edit
Allocations	Materials & Supply	0%	0%	100%	0%	0%	🖍 Edit	Project Management & Oversight Resource Allocations	Desired Marsh Disease Calendar	105	109/	109/	08	09	1	110
Part Types	Other	25%	75%	0%	0%	0%	🖍 Edit	Indirect Costs	Project wgmt - Parmer/scheduler	10/6	10.6	10.6	0/6	0/6		2 COL
Parts Component Units	Project Management & Oversight	20%	30%	40%	5%	5%	🖉 Edit	Part Types Parts Component Units	Project Mgmt Ops Coor	10%	25%	5076	2%	376	1	2 Eait
Kisk Register Jurisdictions	ROW Inquiry & Acquisition	30%	70%	0%	0%	0%	🖉 Edit	Risk Register	H 4 1 F H							1 - 5 of 5 i
Regions	Scope Uncertainty	5%	20%	75%	0%	0%	✓ Edit	Jurisdictions								
Networks Substations	Vegetation Clearance	20%	60%	20%	0%	0%	✓ Edit	Networks								
Circuits	x x 1 x x						1 - 9 of 9 items	Substations								
Stage Duration Assumptions Traffic Control FTEs								Circuits Stage Duration Assumptions								
Construction Cost Multipliers								Traffic Control FTEs								
Document Folder Management								Construction Cost Multipliers								





BUILD THE DATA INTELLIGENCE/MODEL

POWER COMPASS , 🕀						🏫 🤣 Admin	Tools 💄 mper103@entergy.com
		Global Settings	s - Cost Typ	bes			
Team Member Function Rates Positions Component Summaries Cost Categories Cost Classifications	Name Con 3ph Tilter × Clear	nponent Summary		Cc	ost Category		
Parts Cost Class Items	+ Add						
Cost Types	Name †	▼ Component Summary	Cost Category	Material Cost	Labor Cost	Cost Summary	
Cashflow Allocations Project Management & Oversight Resource	3PH Lateral Tap	Lateral Tap Transfer	Install	\$770.99	\$3,476.37	\$4,247.36	🖋 Edit 🌐 Delete
Allocations	3PH New Build OH A10	New Build OH (Miles)	Install	\$27,714.37	\$41,260.77	\$68,975.14	🖋 Edit 🔳 Delete
Part Types	3PH New Build OH A477	New Build OH (Miles)	Install	\$46,930.83	\$49,677.63	\$96,608.46	🖋 Edit 🌐 Delete
Parts Component Units Rick Register	3PH New Build OH A795	New Build OH (Miles)	Install	\$78,965.49	\$58,715.59	\$137,681.08	🖋 Edit 🌐 Delete
Jurisdictions	3PH New Build OH A795 No Poles	New Build OH (Miles)	Install	\$46,094.27	\$38,411.88	\$84,506.15	I ∉ Edit I Delete
Regions	3PH New Build OH Vertical A10	New Build OH (Miles)	Install	\$28,819.53	\$40,863.56	\$69,683.10	🖋 Edit 🌐 Delete
Substations	3PH New Build UG 336 EQ	New Build UG (Miles)	Install	\$411,022.33	\$662,460.65	\$1,073,482.97	🖋 Edit 🌐 Delete
Circuits Stage Duration Assumptions	3PH New Build UG 795 EQ	New Build UG (Miles)	Install	\$724,974.03	\$1,382,329.85	\$2,107,303.88	🖋 Edit 🗇 Delete
Traffic Control FTEs	3PH New Build UG A10 Lateral	New Build UG (Miles)	Install	\$91,460.72	\$421,920.36	\$513,381.08	🖋 Edit 🌐 Delete
Construction Cost Multipliers Document Folder Management	3PH New Build UG A40 Lateral	New Build UG (Miles)	Install	\$104,782.58	\$436,027.83	\$540,810.41	🖋 Edit 🌐 Delete
	3PH New Build UG Parallel A750U 336 EQ	New Build UG (Miles)	Install	\$442,156.23	\$1,333,378.35	\$1,775,534.58	✓ Edit
	3PH Step Down Transformer Install	Step Down Transformer	Install	\$19,129.93	\$7,746.75	\$26,876.68	✓ Edit II Delete
	3PH Trip Saver	Trip Saver	Install	\$18,544.74	\$2,559.35	\$21,104.09	✓ Edit II Delete
	Convert 3PH Shielded to 35kV Per Pole	Conversion	Install	\$216.36	\$727.03	\$943.39	🖋 Edit 🌐 Delete
	Convert 3PH UnShielded to 35kV Per Pole	Conversion	Install	\$216.36	\$792.03	\$1,008.39	🖋 Edit 🌐 Delete





SS. <u>–</u>		🔶 😚 🖓 Admin Tools 🛓 mpor 103 (hording car	POWER COMPASS.		♠ ¢ ^e Admin
	11- Overhead wire ex	tention - Project Details	AC21-006B E	3uild 336Al tie down Hwy 33 to N0103 - Jobs Rev. 1	Stage 1
			N0107_COORD1		a
Class Stage	Scoping *	Project Description			
Project Type	Guild	New additions to subdivision. Commercial plaza	N010/_Env1		
Company	Entergy Arkansas		N0107_N1		a
Region	Northeast (AR)		Man Calleyt #1	Substation4 Circuit4	
Network	Blytheville		N0107_N	VIENNA NO107	
Substation	ARMOREL		Details* "N1: New build .2 mile of A336 3PH OH horizontal core	struction.	*
Circuit			N2: New build 160 feet of A336 3PH CH horizontal con Notes	struction.	
Circuit	10018	Key Project Assumptions/Risks	Fuse switch called for 3 in excel tool. Should have been	, 1, Putting 3 here fore consistency. See red \mathbb{T}^* button above the cost type for more information.	
Project Segment	1 *	low risk			
Estimated Revision Date	5/1/2021		Cost Type* (j)	Quantity*	
Requested InService Date	5/6/2022		3PH New Build OH A477	Q030 Make primary Cost Type	
Estimated InService Date	2/5/2022		Cost Type* (U) Line Demolition CH 3PH	Cauntity* Quantity* Quantity* Quantity* O Make primary Cost Type	
Estimated Start Date	5/5/2021	l	Cost Type* ① Fuse Switch Install	Quantity* 3.000 Make primary Cost Type	
			Cost Type* ()	Quantity*	
			3PH New Build OH A477	0.200 O Make primary Lost type	



ESTIMATION

USER PORTAL

WIZARD DRIVEN ESTIMATION

VISIBILITY AND INSIGHTS AT EACH STAGE AND STATUS

Stage 2

Cost Summary				
Cost Category	2022 Total	2023 Total	2024 Total	Grand Total
Total Direct Estimate	\$62,868.70	\$1,735,603.76	\$1,368,917.37	\$3,167,389.83
Scope Uncertainty	\$0.00	\$624,088.86	\$326,128.10	\$950,216.96
Indirect Cost	\$25,876.00	\$859,751.00	\$256,434.00	\$1,142,061.00
Fully Loaded Cost	\$88,744.70	\$3,219,443.62	\$1,951,479.47	\$5,259,667.79
				Construction MHRs: 12315.28
Cost Summary			a	lass 4 Estimates
		Distribution Direct Cost	5	
Construction			\$1	1,738,032.25
Design			\$3	323,964.18
Materials & Supply			\$5	684,556.77
Project Management & Oversight			\$1	84,444.65
Vegetation Clearance			\$5	59,000.00
Environmental			\$8	31,000.00
ROW Inquiry/Acquisition			\$1	96,392.00
Other			\$0	0.00
Scope Uncertainty			\$9	950,216.96
Total Distribution Direct Costs			\$4	4,117,606.81
		Distribution Indirect Cos	ts	
AFUDC			\$1	96,326.00
Allocation			\$0	0.00
Cap Suspense			\$7	766,038.00
Employee Benefits			(5	300.00)
M&S			\$6	52,219.00
Stock Options Loader			\$1	17,778.00
Total Distribution Indirect Costs			St	1,142,061.00
		Total Project Costs		
Fully Loaded Distribution Cost			\$5	5,259,667.81
Fully Loaded Distribution Related Tran	nsmission Costs		\$0	0.00
Fully Loaded Transmission Upgrade C	osts			
Total Project Costs			\$5	5,259,667.81

Cashflows

Cost Type	Cashflow Allocation	1				
	Stage 3	Stage 4	Stage 5	Stage 6	Stage 7	Grand Total
Construction	\$0.00	\$0.00	\$1,738,032.21	\$0.00	\$0.00	\$1,738,032.21
Design	\$32,396.40	\$291,567.76	\$0.00	\$0.00	\$0.00	\$323,964.16
Materials & Supply	\$0.00	\$0.00	\$584,556.81	\$0.00	\$0.00	\$584,556.81
Project Management & Oversight	\$18,444.45	\$55,333.37	\$92,222.31	\$9,222.23	\$9,222.23	\$184,444.59
Vegetation Clearance	\$0.00	\$35,399.98	\$23,600.01	\$0.00	\$0.00	\$58,999.99
Environmental	\$8,100.00	\$32,400.01	\$40,500.03	\$0.00	\$0.00	\$81,000.04



									2024				
Project Type	Jurisdiction	Region	Project	Stage	Status	Construction	Design	Total Direct Cost	Total Overali Cost	Construction	Design	Total Direct Cost	Total Overall Cost
PSK405	Arkansas	Northeast (AR)	BV22-006V EAL Batesville Network Moorefield P485	Stage 1	Approved	\$518,900.82	\$146,916.60	\$1,597,961.34	\$2,077,349.76	\$691,867.76	\$0.00	\$1,430,028.18	\$1,859,036.62
PSK405	Arkansas	Northwest (AR)	RS22-002A	Stage 1	Approved	\$801,518.39	\$37,726.29	\$1,219,574.27	\$1,219,574.27	\$0.00	\$0.00	\$0.00	\$0.00
PSK405	Arkansas	Northeast (AR)	SR22-005A	Stage 1	Approved	\$454,389.35	\$39,464.39	\$972,585.91	\$1,264,361.68	\$0.00	\$0.00	\$0.00	\$0.00
PSK405	Arkansas	Southwest (AR)	MA22-001V	Stage 1	Approved	\$473,630.11	\$73,756.63	\$1,509,186.10	\$1,961,941.93	\$0.00	\$0.00	\$0.00	\$0.00
PSK405	Arkansas	Southwest (AR)	MA22-002V	Stage 1	Approved	\$646,291.90	\$48,108.30	\$1,706,117.56	\$2,217,952.82	\$0.00	\$0.00	\$0.00	\$0.00
PSK405	Arkansas	Northwest (AR)	HN22- 004V_EAL_Harrison_Harrison West_S218	Stage 1	Approved	\$0.00	\$0.00	\$2,366.78	\$2,366.78	\$0.00	\$0.00	\$0.00	\$0.00

Total (Construction, Design) Estimate Spending: \$8,285,915.33



LEADEI	RSH	ip Vi	EW	& ANALYSI	S PC	ORTFOL	IO VIEW	VER OF I	RSIONS ESTIM	S ATE		COMPARE COSTS AT STAGES			DRILL DOWN ANALYSIS						E	EXECUTIVE PERSONA VIEW					
POWER CON	IPASS,	artersy.						^ o*	Admin Tools 💄 sbh	adul@entergy.com	POWER COMI	MSS , ^ertergy												A	🗘 ⁰ Admin Tools	💄 sbhadul@	entergy.com
					Project Po	ortfolio										Pro	oject P	ortfo	lio								
Project Name 11- Overhead wire exten tEST PROJECT × Transmission Line Projec MJ - Test ×	tion ×	Jurisdicti Entergy	on Arkansas X	Region Northeast (AR) > Southeast (AR) >	۲ ۲	letwork Forrest City ×	Substation BRINKLEY WEST	×	Circuit R253 × R250 ×	x	Project Name SCHEDULE SEARCH	Ju E GO TO PORTFOLIO	risdiction intergy Texas × BACK TO LEADER HOME	Regio	n			Network			Su	ibstation			Circuit		
Email@emissionTest × 11111 ×											Month Year																
PORTFOLIO SEARCH	GO TO SCH	EDULE BACI	TO LEADER H	OME							Title	Start	End	Nov	Dec	2022 Jan	Feb	Mar	Apr	May	lun	lui	Aug	Sen	Ort	Nov D	20 lec la
							Project Development		Project I	Execution														-			
Project Type	Jurisdiction	Region	Network	Substation(s)	Project	Stage 0 SG0 FFV	Stage 1 SG1 FFV	Stage 2 SG2 FFV	Maximo Design Maximo WO Total	Actuals Invoice Total	NC21-004A New Caney Park.	. 04/01/2022	12/16/2021						OR22-00	2B_ETI_Ora	nge_McLewis_3	/82MC					
Guild	Arkansas	Northeast (AR)	Blytheville	ARMOREL	11- Overhead wire extention	\$500,000.00	\$13,976,024.07	\$13,976,024.07			NC22-001A-ETI-New Caney	. 09/30/2021	09/26/2022	001A-ETI-New Cane	y-New Caney	-337NC											
	Louisiana	ELI-North (LA)	Jonesboro	JONESBORO - LA, EAST LEESVILLE	tEST PROJECT	\$400,000.00					Joint T&D_ETI_District-New S.	09/30/2022	10/24/2026												Joint T&D_ETI	_District-New Sub	ostation with
Guild	Arkansas	Central (AR)	Baseline	ALCOA ROAD	Transmission Line Project	\$200,000.00					OR20-002B - Viway 682VI - R.	05/03/2022	11/18/2024							OR20)-002B - Viway	682VI - Reconc	Juctor for 3 mile	s to 795			
Guild	Arkansas	Northwest (AR)	Mt. View	CALICO ROCK	11111		\$2.00	\$2.00	\$2.00		Montgomery Substation	04/02/2027	02/19/2030														
Guild	Arkansas	Northeast (AR)	Harrisburg	CHERRY VALLEY, HARRISBURG	EmailPermissionTest		\$0.00	\$0.00			Joint T&D-ETI-April Sound-A.	05/16/2022	05/05/2024								Joint T&D-ETI	I-April Sound-A	dd Fdr				
Guild	Louisiana	Metro (LA)	New Orleans	CLAIBORNE, DELTA	MJ - Test	\$1,000,000.00	\$1,425,348,906.43	\$1,425,348,906.43			T&D_F1PPUXXXXX_ETI_Galax.	07/15/2022	01/30/2026									Ţ	&D_F1PPUXXXX	X_ETI_Galaxy N	ew Sub		
Number of Projects:						Total Cost:	Total Cost:	Total Cost:	Total Cost: \$2.00	Total Cost:	Test- Approval Ponderosa	05/01/2022	07/01/2023							Test-	Approval Ponde	jerosa					
						\$2,100,000.00	31,433,524,352.50	a1,433,324,332.30		1 - 6 of 6 items	NA22-001A-ETI-Navasota-D	. 10/03/2022	08/21/2023												NA22-001A-	ETI-Navasota-Do	bbin-Convert
											Islet TP/D ETL April Cound. A	05/16/0000	05/05/0014	4	1								aa nacinalis				



RESOURCE ALLOCATION	% OF RESOURCES IN STAGES	CREWS/ FTES	CREWS/ FTES EXTERNAL VS INTERNAL RESOURCES						
Stage Duration Details	Schedule	11-	Overhead wire extention - Resource A	llocation scoping					
Design		Work Breakdown	Schedule						
Construction	Activity/Milextone Start Finish Duration Stage 2 - Project Scope 5/2021 (months) Refinement 5/2021 7 Trans - Stage 3 - Project Planning 5/2021 7	Stage Duration Details	Activity/Milestone	Start Finish Duration					
Construction - Stage 5 Start (custom) 2/5/2022 2 Estimated # of Construction Crews 1 Schedule Buffer 2 Distribution Feeder Work Start 5/5/2021 2 Distribution Feeder Work End 5/13/2021 2 Distribution Tie In Start 5/20/2021 2	Kickoff Meeting PF Input/Schedule Full Funding Approval Acquired Stage 4 - Detailed Engineering & Design Stage 5 - Construction Substitution Feeder Work Substitution Feeder Work Substitution Tie In Complete Distribution Tie In Complete Stage 7 - Benefits Stage 7 - Benefits Realization/Closeout Project Total 13 13 13 13 13 13 13 13 13 13 13 13 13 13 13 14 14 15 15 15 15 15 15 15 15 15 16 17 17 17 18 18 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 19 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11 11	Design Detailed Engineering & Design - Stage 4 12/5/2021 Estimated # of Design FTEs 2 ROW Schedule Buffer 2 Schedule Buffer 2	Stage 2 - Project Scope Refinement Trans - Stage 3 - Project Plan Dist - Stage 3 - Project Plan Vickoff Meeting PEP Input/Schedule Full Funding Approval Acquired Stage 4 - Detailed Engineerin Design Stage 5 - Construction Distribution Feeder Work Substation In Service Date Distribution Tie In Comple Construction In Service Date Stage 6 - Operate/Produce Stage 7 - Benefits Realization/Closeout	Vice Vice (initial) ning 5/2021 4/2022 7 ig & 12/2021 2/2022 2 2/2022 4/2022 2 2 te 4/2022 5/2021 1 4/2022 5/2022 1 1					
Distribution Tie In End 5/18/2021 Substation In Service 6/5/2021 E Notes	CANCEL SAVE & QUIT BACK	Notes		Project Total 13 Distribution Cashflow 13 13 CANCEL SAVE & QUIT BACK NEXT					
Å		Construction							



CASH FLOW

SPEND PER MONTH AND YEAR

SPEND PER PHASE/STAGE

PORTFOLIO SPEND FOR SPECIFIC TIME RANGE

Scoping	
Planning	
Cost Summary	

Cashflows

Cost Type	Cashflow Allocation								
	Stage 3	Stage 4	Stage 5	Stage 6	Stage 7	Grand Total			
Construction	\$75,866.63	\$379,333.28	\$6,827,998.86	\$75,866.65	\$227,599.96	\$7,586,665.38			
Design	\$826,366.59	\$826,366.56	\$330,546.60	\$991,639.90	\$330,546.63	\$3,305,466.28			
Materials & Supply	\$615,225.87	\$615,225.92	\$1,230,451.74	\$430,658.09	\$184,567.75	\$3,076,129.37			
Project Management & Oversight	\$952.63	\$952.64	\$952.56	\$952.62	\$952.62	\$4,763.07			
Scope Uncertainty	\$30,368.24	\$36,437.60	\$167,799.06	\$29,982.35	\$14,873.34	\$279,460.59			
Indirect Cost	\$760.69	\$912.64	\$4,203.00	\$751.01	\$372.55	\$6,999.89			
Fully Loaded Cost	\$1,549,540.65	\$1,859,228.64	\$8,561,951.82	\$1,529,850.62	\$758,912.85	\$14,259,484.58			

2021 Total	2022 Total	2023 Total	2024 Total	Grand Total
\$99,574.96	\$587,966.57	\$3,485,124.42	\$3,413,999.43	\$7,586,665.38
\$878,014.50	\$1,941,961.45	\$320,217.03	\$165,273.30	\$3,305,466.28
\$653,677.49	\$1,076,645.28	\$730,580.73	\$615,225.87	\$3,076,129.37
\$1,012.17	\$2,619.72	\$654.90	\$476.28	\$4,763.07
\$32,645.59	\$72,183.89	\$90,731.58	\$83,899.53	\$279,460.59
\$817.73	\$1,808.04	\$2,272.62	\$2,101.50	\$6,999.89
\$1,665,742.44	\$3,683,184.95	\$4,629,581.28	\$4,280,975.91	\$14,259,484.58
	2021 Total \$99,574.96 \$878,014.50 \$653,677.49 \$1,012.17 \$32,645.59 \$817.73 \$1,665,742.44	2021 Total 2022 Total \$99,574.96 \$587,966.57 \$878,014.50 \$1,941,961.45 \$653,677.49 \$1,076,645.28 \$1,012.17 \$2,619.72 \$32,645.59 \$72,183.89 \$817.73 \$1,808.04 \$1,665,742.44 \$3,683,184.95	2021 Total 2022 Total 2023 Total \$99,574.96 \$587,966.57 \$3,485,124.42 \$878,014.50 \$1,941,961.45 \$320,217.03 \$653,677.49 \$1,076,645.28 \$730,580.73 \$1,012.17 \$2,619.72 \$654.90 \$32,645.59 \$72,183.89 \$90,731.58 \$817.73 \$1,808.04 \$2,272.62 \$1,665,742.44 \$3,683,184.95 \$4,629,581.28	2021 Total 2022 Total 2023 Total 2024 Total \$99,574.96 \$587,966.57 \$3,485,124.42 \$3,413,999.43 \$878,014.50 \$1,941,961.45 \$320,217.03 \$165,273.30 \$653,677.49 \$1,076,645.28 \$730,580.73 \$615,225.87 \$1,012.17 \$2,619.72 \$654.90 \$476.28 \$32,645.59 \$72,183.89 \$90,731.58 \$83,899.53 \$817.73 \$1,808.04 \$2,272.62 \$2,101.50 \$1,665,742.44 \$3,683,184.95 \$4,629,581.28 \$4,280,975.91

EXPORT TO EXCEL EXPORT PORTFOLIO VIEW VIEW PSP CANCEL SAVE & QUIT BACK SUBMIT



Next Steps...Roadmap

PowerCompass

- Streamline Stage 5 Planning support
- Enhance PowerCompass to enable Stage 3 estimates One Application
- Automate "Actuals" integration for full financial insights and analytics lessons learned
- Drive estimates based on historical project data AI

Stage gate journey

T&D Partnership





Questions?



