



PART OF **BURNS & MCDONNELL**



GLOBAL PROFILE

We turn business and technology insights into strategic solutions for critical infrastructure industries. Our consultants blend business, financial and technical know-how with industry experience to deliver solutions that work.

POSSIBILITIES POWERED BY **EXPERIENCE**



LEVERAGING INDUSTRY EXPERIENCE TO UNLOCK DATA, DELIVER INSIGHTS AND BUILD A BETTER FUTURE

1898 & Co. is a global business, technology and security consultancy serving critical infrastructure industries. We partner with clients to plan, secure and optimize their business. As part of Burns & McDonnell and our 120 years of industry experience, we understand the complexity of your asset-intensive business model, the trends impacting your industry, and the need to ground big ideas in operational realities.

We believe solutions need to work in the real world, not just exist on the drawing board. That's why our approach is practical, human-centered, and rooted in real-world experience.

Our multidiscipline project teams are purpose-built to meet you where you are and create sustainable growth during a time of rapid change. With deep experience across physical and digital infrastructure, we turn data into action that drives smarter decision-making and maximizes value.

INDUSTRIES WE SERVE

- Government & Military
- Manufacturing & Industrial
- Oil, Gas & Chemicals
- Ports & Maritime
- Power
- Transportation
- Water



ACQUISITIONS & DIVESTMENT

From environmental, social and governance (ESG) assessments to technical evaluations and econometric reviews, we provide clients with access to a team of industry specialists and technology professionals who bring practical, hands-on experience to navigate the most complex transactions. Whether it's a potential transaction or large capital investment, we bring a depth of understanding needed for due diligence processes demanded by lenders, investors and operating companies.

ASSET PLANNING & MANAGEMENT

Managing assets is often a key success factor in business today. A partner with deep industry experience, technical knowledge and business acumen is an important strategic advantage. We have a unique perspective built through long experience designing, building and operating facilities and systems that form the backbone of critical infrastructure. Whether it's upgrading infrastructure, meeting regulatory requirements or future-proofing your business, we prepare you to meet rapidly shifting challenges.

BUSINESS STRATEGY & TRANSFORMATION

Guidance from business partners who understand the future landscape and can anticipate the trajectory of change can be a key strategic advantage. Our goal is to help you mitigate risk with real-world solutions based on a global view of how markets are evolving across regions and industries.

DATA & ANALYTICS

There is no single path toward becoming data-driven organization. Our process emphasizes ideation, planning, technology selection and deployment to transform your data into actionable insights that give you a competitive advantage based on your market realities. Our industry-informed data strategies help you navigate complexity, minimize risk and identify growth opportunities.

ENTERPRISE TECHNOLOGY

Digitizing business capabilities for critical infrastructure requires software systems and data platforms that are adaptable to an array of business demands. We have experience designing enterprisewide approaches for systems critical to your front-line operations, capital project delivery and project control systems, as well as industry-specific systems such as grid management systems or meter data management systems.

FINANCIAL ANALYSIS

Whether it's building a financial model for a rate study or creating a capital funding plan, an understanding of key business factors is necessary. We understand the complexities driving financial analysis and rate design for all sectors of industry. Our solutions consider the broader landscape, including regulatory demands, market-related changes and stakeholder needs.

INDUSTRIAL CYBERSECURITY

Industries that provide critical infrastructure face elevated cyberthreats today like never before. Evolving technologies are creating risks of intrusion that are increasingly difficult to manage. Our team understands today's threat landscape within the context of political pressure, shifting regulations and challenging business goals. We operate at the intersection of critical infrastructure and cybersecurity to deliver solutions tailored to your specific needs.

POLICY & REGULATORY

Understanding potential future legislative and regulatory direction can be a key factor in strategic planning for all critical infrastructure industries. We are deeply embedded in the industries we serve and are well positioned to help navigate topics ranging from energy policy and federal funding opportunities to NERC compliance and commission filings.

100%
employee-owned

40+
network partners

